

# Opportunities in Horticulture

Land Management and Opportunities in the Lake Rotorua Catchment Conference

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The AgriBusiness Group
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# Background and Outline



- Grow Rotorua commissioned review of horticultural opportunities
- Methodology
- Results
- Possible next steps

### Methodology



# Analysis of the Potential for Horticulture Development

- Stage 1- Literature/internet review
- Preliminary analysis
- Stage 2 Consultation
- Stage 3 Detailed analysis of a short list

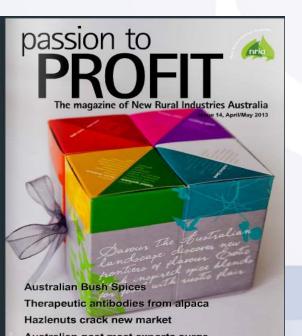
### Previous Research/Initiatives



and Wood	Wood processing	Medjum	High	Yes	Medjum	١
Processing	Services	Medjum	High	Yes	Medjum	1
	International brand strength	High	High	Yes	High	1
Tourism	Infrastructure	High	High	Yes	Medium	1
(Product	Service sector	Medium	Medium	No	Low	1
Infrastructure)	Events	High	Medium	No	High	1
	Natural resources	High	High	Yes	Medium	1
	Tourism feature/wellness	High	Medium	Yes	High	Ī
Geothermal	Energy supply	Low	Low	No	High	1
	Living environment	Medjum	Medium	Yes	High	1
	Dairy/sheep and beef and other	High	High	No	High	1
Agriculture	Processing	Medium	High	No	High	1
	Services	High	High	No	Medjum	1
Research and	Intellectual Property	Medium	Low	Yes	High	7
Development	Commercialisation	Low	Low	Yes	High	1
Lakes	Lifestyle product	Medium	Medium	No	High	1
environment	Tourism and other development	Medjum	Medium	Yes	Medjum	4
	Skills development and Innovation	Medium	Medium	No	High	Ī
Education						ı











Ministry of Agriculture and Forestry

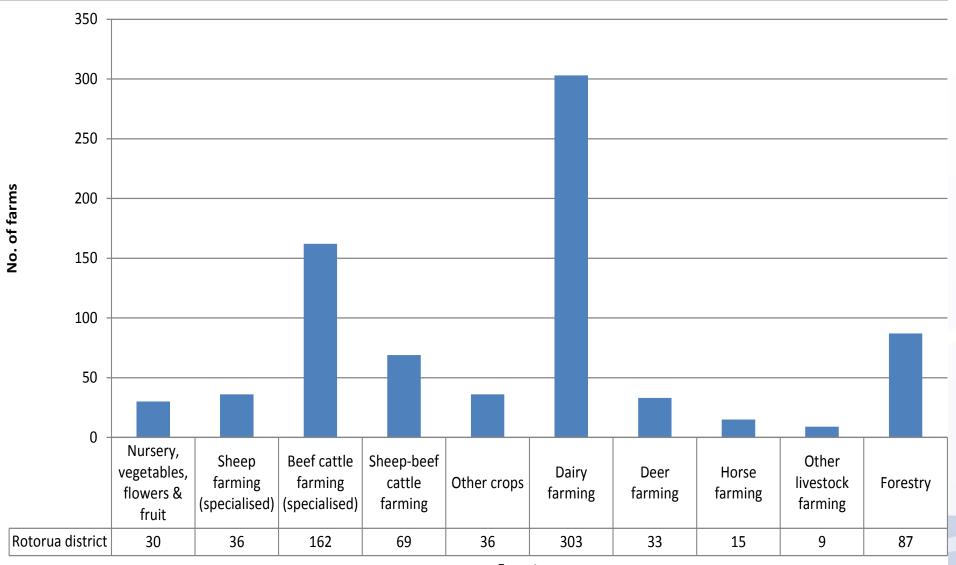
# Screening of crop options



- 1. Landuse suitability
- Environmental issues potential for N mitigation
- 3. Market and value chain analysis
- 4. Strategic potential and economic impacts
- 5. Competitive advantage geothermal

#### 1. Rotorua District – 2012 Landuse

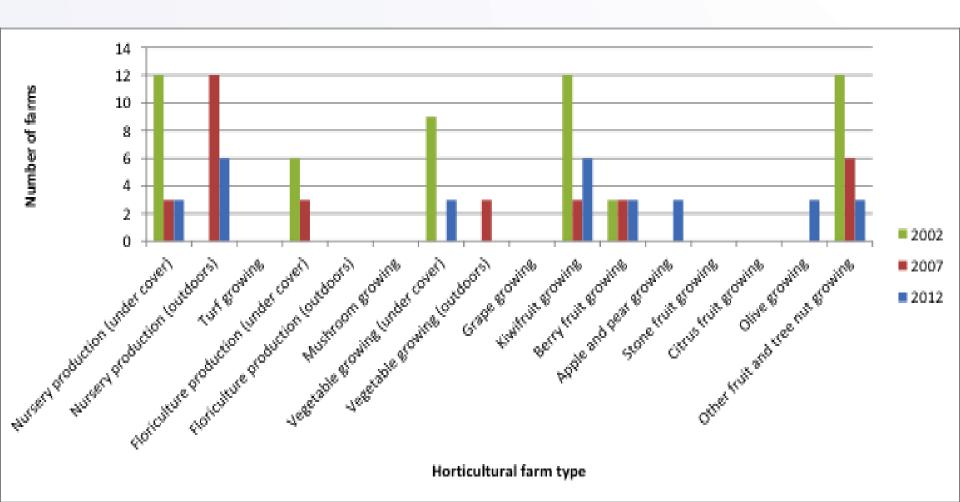




Farm type

# Rotorua District – Trends in Horticulture





# Land Use Capability Classes



Decreasing versatility of use

¥
nse
<b>t</b> 0
limitations
Increasing
1

LUC Class	Arable cropping suitability†	Pastoral grazing suitability	Production forestry suitability	General suitability
1 2 3 4	High  Low	High	High	Multiple use land
5 6 7	Unsuitable	Low	Low	Pastoral or forestry land
8		Unsuitable	Unsuitable	Conservation land

# Rotorua District – By Land Use Capability



Class	Description	Area Ha
0	Other (lakes)	25,600
1	Intensive Horticulture	700
2	Cash cropping	23,400
3	Intensive grazing	63,100
4	Extensive grazing	91,300
5	Pasture with limits	48,100
6		
7	Protection	11,300

# Rotorua District - Most Intensive Sustainable Landuse





Most intensive, sustainable land use possible

- Intensive horticulture
- Cash cropping
- Intensive grazing
- Extensive grazing
- Pasture with trees
- Forestry
- Protection

# 2. N Mitigation - Landuse



Land use type	N leachi (kg N ha		References
	Range	Mean	
Market gardening	80–292	177	Williams et al. (2003); Francis et al. (1992; 2003).
Dairy pasture	15–115	65	Ledgard et al. (1999, 2000 and unpublished research); Roach et al. (2001); Steele et al. (1984); Monaghan et al. 2000); Silva et al. (1999).
Mixed cropping or arable farming	35–110	61	Francis et al. (1994; 1995); Adams and Pattinson (1985); Ludecke and Tham (1971).
Orcharding	50 <sup>a</sup>	50 <sup>a</sup>	Ledgard et al. (1992).
Sheep	6–66	21	Brock et al. (1990); Ruz-Jerez et al. (1995); Heng et al. (1991); Magesan et al. (1994, 1996); Burden (1980).
Forestry	3–28	$3^b$	Parfitt et al. (1997, 2002, 2003); Magesan et al. (1998).

#### 3. Horticultural Crops – Market Analysis



No	Crop			Market								
		World Exports (tonnes) 2012	Average price (US\$ Tonne) 2012	NZ 2012 Exports Production (Tonnes)	Average Export Price 2012 (\$US)	2008-2012 NZ value exports annual average trend						
Inte	Intensive Horticulture and Other											
1	Blueberries	289,819	\$4,774	1,221	\$11,790	16%						
2	Cherries	431,958	\$3,928	1,582	\$10,650	9%						
3	Flowers – cut	NA	NA	1,646	\$15,247	2%						
4	Flowers – bulbs	NA	\$5,000	2,519	\$2,519	5%						
5	Hazelnuts	218,781	\$6,895	4	\$8,500	NA						
6	Pipfruit	8,213,806	\$866	309,464	\$948	5%						
7	Raspberry – fresh	155,750	\$5,194	2	\$16,000	20%						
	Raspberry – frozen	367,448	\$2,041	1,122	\$2,096	-38%						
9	Strawberries	858,939	\$2,711	646	\$5,868	5%						
10	Saffron	1,395	\$104,522	NA	NA	NA						
11	Walnuts	194,588	\$8,042	4	\$9,500	10%						
12	Ginseng	7,980 \$	58,412	1	\$238,000	NA						
13	Honey Manuka honey	526,193 \$	3,293	8,606	\$11,999	20%						

Sources UN International Trade Centre and other



+ Chile i

+ France i

⊕ Spain i

Greece i

Netherlands 1

+ Iran, Islamic Republic of

# TRADE MAP Trade statistics for international business development

Monthy, quarterly and yearly trade data. Import & export values, volumes, growth rates, market shares, etc.

181,431

109,801

53,642

50,235

40,900

27,848

Home & Search	Data Availability Reference Material O	Other ITC Tools	More		Mr. Jon Manhire				
Product	081050 - Kiwifruit, fresh	<b>\$</b>	Product Group	None \$					
World      Country	All	<b>\$</b>	Country Group	None ‡					
Partner	All	A V	Partner Group	None \$					
other criteria	Exports \$ Trade indicators \$ by co	ountry \$							
	List of exporters for the selected product in 2014								

*		other criteria	Exports	•)[]	Trade indicators	•	by country \$									
	List of exporters for the selected product in 2014  Product : 081050 Kiwifruit, fresh															
	Table Graph Companies T											FDI data Tariff da				
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								Trade Indicators   Trade Indicators								
	HS8			Export	ers		Value exported in 2014 (USD thousand) v	Trade balance in 2014 (USD thousand)	Quantity exported in 2014	Quantity Unit	Unit value (USD/unit)	Annual growth in value between 2010-2014 (%) i	Annual growth in quantity between 2010-2014 (%)	Annual growth in value between 2013-2014 (%)	Share in world exports (%)	Average distance of importing countries (km) i
	٧	Vorld					2,297,753	-39,474	1,215,914	Tons	1,890	5	-1	12	100	5,684

List of exporters for the selected product in 2014 Product : 081050 Kiwifruit, fresh												
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	HS8	<u>Exporters</u>	Value exported in 2014 (USD thousand) v	Trade balance in 2014 (USD thousand)	Quantity exported In 2014	Quantity Unit	Unit value (USD/unit)	Annual growth in value between 2010-2014 (%) i	Annual growth In guantity between 2010-2014 (%) į	Annual growth In value between 2013-2014 (%)	Share in world exports (%)	Average distance of importing countries (km) i
		World	2,297,753	-39,474	1,215,914	Tons	1,890	5	-1	12	100	5,684
	+	New Zealand i	848,055	846,392	392,025	Tons	2,163	2	-1	29	36.9	10,652
		Heli. J	E00.000	E00.004	240 720	Y	4.700	0	Δ.	AE	00.0	0.400

		Product : 081050 Kiwifruit, fresh											
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								Trade Indica	itors 🖪				
١	158	<u>Exporters</u>	Value exported in 2014 (USD thousand) v	Trade balance in 2014 (USD thousand)	Quantity exported in 2014	Quantity Unit	Unit value (USD/unit)	Annual growth in value between 2010-2014 (%)	Annual growth in quantity between 2010-2014 (%)	Annual growth in value between 2013-2014 (%)	Share in world exports (%)	Average distance of importing countries (km) i	
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	+	New Zealand i	848,055	846,392	392,025	Tons	2,163	2	-1	29	36.9	10,652	
	÷	<u>Italy</u> į	588,860	523,394	340,736	Tons	1,728	6	-2	15	25.6	3,486	
	+	Belgium į	265,208	61,362	88,900	Tons	2,983	2	-7	21	11.5	463	

1,767

1,079

2,303

2,129

1,197

1,799

13

3

44

19

102,650 Tons

101,775 Tons

23,295 Tons

23,596 Tons

34,174 Tons

15,477 Tons

181,409

103,812

-64,592

-54,047

40,900

-164,341

List of exporters for the selected produc Product : 081050 Kiwifruit, fresh		
None	<u>A</u>	

-26

-12

-12

45

7.9

4.8

2.3

2.2

1.8

10,796

2,162

786

3,885 2,250

952

# Growth Opportunities



#### STAGE II - RESULTS

Stage II identified a total of 20 well placed emerging growth opportunities in New Zealand's F&B exports which the screen ranked as "good, better and best"

Results of stage II screen (ranking)

See Appendix 1 (p32+) for two page profiles and details of screen of all 20 categories

Good
Jams & jellies
Capsicum
Peas, frozen & dried
Sugar confectionery
Soups & broths
Fresh onions
Prepared fish
Beef jerky

Better Chocolate Frozen french fries Beer Alcoholic cider Avocados Berries Best Salmon Honey Spirits Biscuits Pet food Cherries

#### Some findings



- NZ already gets a significant premium for many products – tangible and intangible quality delivery.
- Rapidly growing volume and value of exports from Asia, Eastern Europe for many crops – however some high cost countries eg USA, Netherlands still successful.
- Great variation between average returns per tonne for many products.
- Secondary benefits could be substantial eg farming/food/tourism linkages – Italy, France

#### **Preliminary Summary Assessment**



No	Opportunity	Landuse Capability	Climate/site Suitability	Existing Production	Market Potential	Potential Returns	Overall Rating
		Class	(1-5)	(1-5)	(1-5)	(1-5)	rating
Hort	icultural Crops						
1	Kiwifruit	1-3	2	1	5	5	13
2	Avocadoes	1-3	1	1	3	4	9
3	Feijoa	1-3	3	1	2	2	8
4	Hazelnut	1-3	3	1	2	3	9
5	Blueberries	1-3	4	2	2	3	11
6	Straw/Raspberries	1-3	3	1	2	2	8
7	Outdoor Flowers	1-3	3	1	2	3	9
Othe	er new crops/options	3					
8	Traditional Maori	1-4	3	1	1	3	8
	crops						
9	Hops	1-3	2	0	4	3	9
10	Tea	1-3	1	1	2	4	8
11	Manuka Honey (1)	1-8	4	3	4	3	14
12	Truffles	1-4	2	1	3	5	11
13	Ginseng	1-7	3	1	2	4	10
14	Herbs/Oil Plants	1-7	3	1	3	3	10

### Geothermal – Greenhouse Crops



No		Existing Production (1-5)	Market Development (1-5)	Potential Returns (1-5)	Overall Rating
1	Tomatoes	4	3	3	10
2	Capsicums	4	3	3	10
3	Other Fruit/Vege	1-3	1-4	2-3	4 to 10
4	Flowers	3	2	3	8
5	Aquaculture	2	1	3	6
6	Food processing	1	3	3	7

### Analysis



- Competitive advantage
- Value Chain
- Porter 5 forces analysis framework for industry analysis and business strategy
- Clusters of competence link to regional development Suppliers



### CDC Economic Analysis (5,000 Ha,

NPV 25 years)

110	
	The
	AgriBusiness
	•
	Group™

	NPV	IRR	Return on Invested Capital
Pharmaceutical Plants		•	
On Farm	\$118.5m		
Processing	\$160.2m	32%	32%
Milking Sheep			
On Farm	\$107m	24%	25%
Processing	\$134m	34%	34%
Manuka Honey			
Beekeeping	\$0.56m	15%	16%
Walnuts			
On Farm	\$85m	17%	38%
Processing			
Blackcurrants			
On Farm	\$156m	16%	25%
Processing	\$235	39%	39%

# Next Steps?



- There are some potential opportunities however significant natural, market and economic barriers to many – NZ is generally a high cost producer.
- Look for non-commodity strategies value add processing, use of credence attributes, niche production, NZ unique points of difference.
- Scale is often important research, marketing, supply.
- Passion OK however analysis and planning more important.